

GRUPE BRUXELLES LAMBERT

Limited Liability Company

Extraordinary and Special General Shareholders' Meeting of November 4, 2021

Agenda

1. DECISION THAT MAY BE VALIDLY ADOPTED IF THE SHAREHOLDERS PRESENT OR REPRESENTED REPRESENT AT LEAST HALF OF THE CAPITAL, UPON APPROVAL BY THREE FOURTHS OF THE VOTES CAST

1.1. Cancellation of own shares

Proposal to cancel 5,003,287 own shares acquired by the company.

The unavailable reserve created for the acquisition of the own shares would be cancelled as required by Article 7:219, § 4 of the Code on companies and associations.

Article 4 of the Articles of Association would be accordingly modified as follows:

“The capital is set at six hundred and fifty-three million one hundred and thirty-six thousand three hundred and fifty-six euros and forty-six cents (653,136,356.46 EUR). It is represented by one hundred and fifty-six million three hundred and fifty-five thousand shares (156,355,000), without mention of nominal value, each representing one / one hundred and fifty-six million three hundred and fifty-five thousandth (1/156,355,000th) of the capital.

Each of these shares is fully paid up.”

2. DECISIONS THAT MAY BE VALIDLY ADOPTED IF THE SHAREHOLDERS PRESENT OR REPRESENTED REPRESENT AT LEAST HALF OF THE CAPITAL, UPON APPROVAL BY THE SIMPLE MAJORITY OF THE VOTES CAST

2.1. Ratification of the cooptation of a Director

Proposal to ratify the cooptation of Alexandra Soto as Director in replacement of Xavier Le Clef from July 30, 2021, that is until the 2025 Ordinary General Shareholders' Meeting.

2.2. Remuneration policy

Proposal to approve the remuneration policy applicable as from the date of this Meeting.

3. POWERS

Proposal to delegate all powers to any employee of Groupe Bruxelles Lambert, with a substitution option and, where appropriate, without prejudice to other delegations of power, in order (i) to coordinate the Articles of Association to take the above amendments into account, to sign the coordinated versions of the Articles of Association and deposit them with the clerk office of the Brussels Company Court, and (ii) to carry out any other formalities for the deposit or publication of the above decisions.

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